



Agenda for Standards Committee Thursday, 2nd July, 2026, 10.00 am

Members of Standards Committee

Councillors: E Rylance (Chair), S Hughes, J Loudoun, T Dumper, J Bailey, I Chubb, E Wragg

Independent Persons: P Coulter and M Goscomb

Independent Representatives: K Bryant, S Jupp and P Wilde

Town and Parish Council Representatives: C Lockyear, F Pullman and S Sexton

East Devon District Council
Blackdown House
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Honiton
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Venue: Council Chamber, Blackdown House, Honiton

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(or group number 01395 517546)

Wednesday, 24 June 2026

- 1 Minutes of the previous meeting (Pages 3 - 6)
- 2 Apologies
Cllr Eleanor Rylance, Chair
(The Vice Chair will chair this meeting)
Melanie Wellman, Monitoring Officer
- 3 Declarations of interest
Guidance is available online to Councillors and co-opted members on making [declarations of interest](#)
- 4 Public speaking
Information on [public speaking](#) is available online
- 5 Matters of urgency
Information on [matters of urgency](#) is available online
- 6 Confidential/exempt item(s)
To agree any items to be dealt with after the public (including the Press) have been excluded. There are no items which officers recommend should be dealt with in this way.
- 7 **Standards update** (Pages 7 - 11)
- 8 **Code of Conduct complaints update** (Pages 12 - 19)
- 9 **Work programme** (Pages 20 - 25)

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If you are recording the meeting, you are asked to act in a reasonable manner and not disrupt the conduct of meetings for example by using intrusive lighting, flash photography or asking people to repeat statements for the benefit of the recording. You may not make an oral commentary during the meeting. The Chair has the power to control public recording and/or reporting so it does not disrupt the meeting.

Members of the public exercising their right to speak during Public Speaking will be recorded.

[Decision making and equalities](#)

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EAST DEVON DISTRICT COUNCIL**Minutes of the meeting of Standards Committee held at Council Chamber, Blackdown House, Honiton on 9 April 2026****Attendance list at end of document**

The meeting started at 10.02 am and ended at 10.59 am

22 Minutes of the previous meeting

The minutes of the previous meeting held on the 20th November 2025 were agreed as a correct record.

23 Declarations of interest

None.

24 Public speaking

None.

25 Matters of urgency

None.

26 Confidential/exempt item(s)

None.

27 Standards Committee Annual Report March 2026

The report set out the work undertaken by the Standards Committee and supporting team for the 2025/26 civic term.

This included the work on Code of Conduct complaints during 2025. A total of eight complaints were received, relating to both District and Town/Parish Councillors. Following initial assessment, one complaint was rejected as outside jurisdiction, two were resolved informally through training, and no complaints were referred for investigation. The Committee noted a continued year-on-year reduction in the number of complaints and investigations, reflecting early intervention and effective case management by the Monitoring Officer and team.

It also set out the response to Government consultation on proposed changes to the Standards regime. The proposed changes will require a change in legislation and further details are pending.

Dispensations were also granted to dual-hatted Council councillors and those who work for another local authority in Devon, to permit them to speak and vote on any local government reorganisation matter before the authority.

Comments from the committee included:

- Clarity on some complaints having more than one code of conduct breach included in the complaint;
- Helpful and clear report to present the work of the committee to a wider audience;
- Question if feedback was sought from complainants on how they found the process; in response, whilst some feedback was provided, there was no prescriptive way to obtain that. The Monitoring Officer agreed to review the use of a feedback form as utilised by other authorities to help further evaluate the process;
- Entering into discussion with complainants helped to explain fully the process and possible outcomes;
- Overall a positive move on complaints from previous years due to improvements made;
- Concern over pending changes in legislation on bringing back suspensions – in response, the expectation was that there would be safeguards (such as a right of appeal) but the government response was still pending;
- Suggestion to highlight sections 4 and 7 of the report in presenting the report to full Council.

RESOLVED that

1. The Annual Report, outlining the work undertaken by the Standards Committee for the civic term 2025/26, be agreed to be presented to Council, with any subsequent additions from the meeting of the committee to be included;
2. Delegated authority to be granted to the Monitoring Officer in conjunction with the Chair and Vice Chair to make any changes required by the Committee.

28 Code of conduct complaints update

The report covered the period of 2025 along with the number of complaints received since the committee last met in November 2025.

The number of complaints received per year had been decreasing steadily since 2022 with a total of 7 complaints accepted, with 5 as no further action and the remaining two reaching informal resolution.

The committee were updated on the complaints received between November 2025 and March 2026. Three of those complaints since publication of the report had now been rejected due to the complaints not meeting the criteria for demonstrating breach(s) of the code of conduct.

Discussion included:

- Care on succession planning for staff resource for dealing with complaints to keep the time taken to process the complaint to an efficient period. In response, more staff resource was available now following the appointment of the Assistant Director – Legal & Governance (Deputy Monitoring Officer).
- The higher level in complaints relating to District Councillors for 2025 may have been impacted by the County Council Elections.
- Data splitting out the complaint being a member of the public or a councillor would help give the committee more insight and a request was made for this to be included in future reports.
- Complaints are not in the public domain unless the complaint had reached the point where a Standards Hearing had reached an outcome and published their findings.

- The ongoing work to interact with complainants, in explaining the process and possible outcomes, was welcomed.

RESOLVED that the Code of Conduct complaints update be noted.

29 **Standards work programme update**

The committee reviewed the work programme that set out work already undertaken alongside work planned. The work planned had been completed, apart from the consideration of changes to procedures for Officer declaration of personal interests.

Comments on this work included that there was a balance to be struck between the resource in undertaking this review, and the pending work under local government reorganisation whereby the procedure would be reviewed anyway for the purpose of use under the new authority.

Suggestions were also made for more clarity on emerging best practice being brought to the committee outside of the work on case scenarios for learning exercises for committee members; and clarity sought on when training for the Member/Officer protocol and the Gifts and Hospitality protocol would take place. Member training had already taken place at the end of 2025, with staff training planned now that more resources were available to the team for delivery.

RESOLVED that the work programme be noted.

Attendance List

Councillors present:

E Rylance (Chair)
S Hughes
J Loudoun
T Dumper
J Bailey
I Chubb

Independent Persons

P Coulter
M Goscomb

Independent Representatives

K Bryant
S Jupp
P Wilde

Town and Parish Representatives

S Sexton
C Lockyear
F Pullman

Councillors also present (for some or all the meeting)

R Collins

Officers in attendance:

James Docherty, Assistant Director Governance & Legal
Melanie Wellman, Director of Governance (Monitoring Officer)
Debbie Meakin, Democratic Services Officer

Councillor apologies:

J Whibley

Chair

Date:



Report to: Standards Committee

Date of Meeting 2 July 2026

Heading/Title: Standards Committee Work Programme

Cabinet Member(s): Cllr John Loudoun

Director/Assistant Director: Melanie Wellman, Director of Governance

Author and Directorate: Melanie Wellman, Governance Directorate

Contact Details melanie.wellman@eastdevon.gov.uk

Key decision No

If a Key Decision has it appeared on Forward Plan

Document classification: Part A Public Document

Exemption applied: None

1. Background

1.1 It is important that the Monitoring Officer provides a regular report to the Committee on ethical standards and Code of Conduct issues. The Monitoring Officer will provide a verbal update at the meeting in relation to:-

1. Recent changes to the requirements for the disclosure of home addresses on members declaration of interest forms.
2. Training of Town/Parish Councillors in relation to the Code of Conduct.

2. Recommendations/Decision

2.1 To note the Standards Update.

3. Reasons for Recommendations/Decision

3.1 To ensure that Committee are kept up-to-date regarding ethical standards and code of conduct issues.

4. Options

4.1 To note the update.

5. Relevance to Council Plan/priorities

Set out how report links to the Council Plan/priorities:

- A supported and engaged community that has the right homes in the right places, with appropriate infrastructure
- A sustainable environment that is moving towards carbon neutrality and which promotes ecological recovery.
- A vibrant and resilient economy that supports local business, provides local jobs and leads to a reduction in poverty and inequality.
- A well-managed, financially secure and continuously improving council that delivers quality services

Ensures the Council has good procedures in place for promoting ethical governance.

6. Financial Comments/Implications

6.1 There are no financial implications to be added to this report.

7. Legal Comments/Implications

7.1 There are no substantive legal implications to be added to this report.

8. Risk Implications

Please complete the risk table – further guidance available on the [Intranet](#)

8.1 It is important that the Committee are kept informed regarding ethical standards and code of conduct issues.

Activity/ plant/ materials etc	List significant hazards	People at risk	Assessment of Risk			Existing controls e.g. Safety procedures	Residual Risk			What further action Is required to control/mitigate the risk?
			*Imp act 1-4	*Like li hood 1-4	Risk Score		Impa ct 1- 4	Lik eli hood 1-4	Ri sk S c o r e	
Ensure that the Committ ee is kept up- to-date in relation to Standar	Members not being appropria tely trained and up- todate.	Those using the services of District and Town/Paris h Councils in East Devon. The reputation of	3	2	6	Regular updates on Standards issues.	1	2	2	Ensure the Committee kept up-to-date.

ds issues.		individual Councils.								
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*Impact – Major = 4 Serious = 3 Significant = 2 Minor = 1
 *Likelihood – Very Likely = 4 Likely = 3 Unlikely = 2 Remote = 1

9. Equality Implications (Public Sector Equality Duty)

Scope (<i>Provide an overview, including objectives and desired outcomes</i>)	To ensure no equality implications arising from the proposals in the report.
Evidence gathered and engagement (<i>List stakeholders consulted and relevant processes, policies, and data sources</i>)	Changes in legislation and general standards updates.
Relevance assessment findings (<i>If relevant to equality, undertake a full EIA or If no relevance to equality, explain why with supporting information</i>)	<p>A full EIA is required: Yes <input type="checkbox"/> No <input checked="" type="checkbox"/></p> <p>If yes, this assessment has demonstrated relevance to equality with regard to: Please check relevant boxes</p> <p><input type="checkbox"/> Age <input type="checkbox"/> Pregnancy and maternity <input type="checkbox"/> Disability <input type="checkbox"/> Sexual orientation <input type="checkbox"/> Race <input type="checkbox"/> Gender reassignment <input type="checkbox"/> Sex <input type="checkbox"/> Marriage or Civil Partnership <input type="checkbox"/> Religion or Belief <input type="checkbox"/> Armed Forces <input type="checkbox"/> Other, e.g. carers, care leavers, low income, rurality/isolation, etc.</p> <p>If no, explain why:</p> <p>There are no equality implications arising from this report.</p>
Relevance ranking	<input type="checkbox"/> High – Very relevant to protected characteristics <input type="checkbox"/> Medium – Somewhat relevant to protected characteristics <input checked="" type="checkbox"/> Low – Not relevant to protected characteristics
Key findings and impacts	None. Update only.
Conclusion drawn (<i>i.e No major changes needed; EIA found no negative impact or adjust policy/process to remove identified barriers</i>)	No negative impact
Actions (<i>Proposed actions to mitigate negative impacts on identified groups</i>)	N/A
Signed off by	Melanie Wellman, Director of Governance

10. HR and Workforce Implications

- 10.1 There are none.
- 11. Community Safety Implications (Crime and Disorder)**
- 11.1 There are none.
- 12. Climate Change Implications**
- 12.1 There are none.
- 13. Health & Safety and Health & Wellbeing Implications**
- 13.1 There are none.
- 14. Procurement and Social Value implications**
- 14.1 There are none.
- 15. Land and Buildings (non-housing)/Asset Management Implications**
- 15.1 There are none.
- 16. Overview and Scrutiny Committees Comments/Recommendations**
- 16.1 Not applicable.
- 17. Digital and Data**
- 17.1 There are none.
- 18. Consultation and Engagement**
- 18.1 There are none.
- 19. Communications**
- 19.1 There are none.
- 20. Next Steps**
- 20.1 For the Committee to receive regular updates on standards issues.
- 21. Appendices**
- 21.1 There are none.
- 22. Background Papers**
- 22.1 None.



Report to: Standards Committee

Date of Meeting 2 July 2026

Document classification: Part A Public Document

Exemption applied: None

Review date for release N/A

Code of Conduct Complaint Update

Report summary:

To update the Standards Committee in relation to the Code of Conduct complaints received and/or progress made since April 2026.

Is the proposed decision in accordance with:

Budget Yes No

Policy Framework Yes No

Recommendation:

- (1) That the Standards Committee note the update and provide any feedback.

Reason for recommendation:

To ensure that the Committee are receiving regular updates and have sufficient oversight of Code of Conduct complaints.

Officer: Melanie.Wellman@eastdevon.gov.uk

Portfolio(s) (check which apply):

- Climate Action and Emergency Response
- Coast, Country and Environment
- Council and Corporate Co-ordination
- Communications and Democracy
- Economy
- Finance and Assets
- Strategic Planning
- Sustainable Homes and Communities
- Culture, Leisure, Sport and Tourism

Equalities impact Low Impact

The Code of Conduct complaints procedures apply equally to everyone. The process also ensures that anyone with a disability has the ability to make a complaint with the assistance of Council officers where needed

Climate change Low Impact

Risk: Medium Risk; Poor member behaviour brings reputational damage. It is essential that there is a robust process in place for monitoring Code of Conduct complaints by the Committee.

Links to background information None

Link to [Council Plan](#)

Priorities (check which apply)

- Better homes and communities for all
 - A greener East Devon
 - A resilient economy
-

Report in full

1. The Committee receive regular updates on Code of Conduct complaints received by the Council in relation to District, Town and Parish Councillors.
 2. Appendix A provides an update on complaints as well a spreadsheet of enquires relating to code of conduct complaints that we have received. Appendix B sets out performance data against the timescales set out in the procedure as well as providing some helpful information and summaries on trends and patterns with the complaints. The report this time contains an update for complaints received but not decided prior to the previous Committee meeting, the number of new complaints received since the last meeting in April 2026, and annual comparison figures.
 3. Members are invited to consider the updates and data charts.
-

Financial implications:

There are no financial implications directly arising from this report.

Legal implications:

There are no significant legal implications directly arising from this report

Annex 1

Standards Committee Code of Conduct complaints update: April 2026 to June 2026

Case Ref	Parish/ Town or District?	Complainant Councillor or member of the public?	Summary of Complaint	Area of code alleged to be breached	Date of first contact	Date complaint received	Date of Stage 1 Decision	Rejected at Stage 1?	Stage 1 timescale met?	Date of Stage 2 Decision	Stage 2 Timescale met?	Decision	Reason for delay	Lessons learnt/Next Steps
2026/1	Town/ Parish	Member of the public	Alleged failure to declare interest	Declaration of Interests	03/02/2026	05/02/2026	09/02/2026	N	Y	24/04/2026	N	No further action	Change of personnel; Error in Cllr email used to notify Cllr; Engagement with Independent Person	Cllr had already rectified issue complained of. Cllr reminded of duties in relation to declaration of interests.
2026/2	Town/ Parish	Member of the public	Alleged failure to treat with respect and disrepute	Respect and Disrepute	01/02/2026	02/02/2026	31/03/2026	Y	N				Change of personnel	
2026/4	Town/ Parish	Member of the public	Alleged failure to treat with respect and disrepute	Respect and Disrepute	15/01/2026	16/03/2026	31/03/2026	Y	N				Change of personnel	
2026/6	Town/ Parish	Member of the public	Alleged failure to treat with respect and disrepute	Respect and Disrepute	22/03/2026	22/03/2026	31/03/2026	Y	N				Change of personnel	
2026/7	Town/ Parish	Member of the public	Alleged failure to treat with respect and disrepute	Respect and Disrepute	01/05/2026	01/05/2026	07/05/2026	Y	Y					
2026/8	Councillor	Member of the public	Alleged failure to treat with respect and disrepute	Respect and Disrepute	14/04/2026	14/04/2026	22/04/2026	N	N	03/06/2026	N	No further action	Volume of documentation received; Engagement with Independent Person	

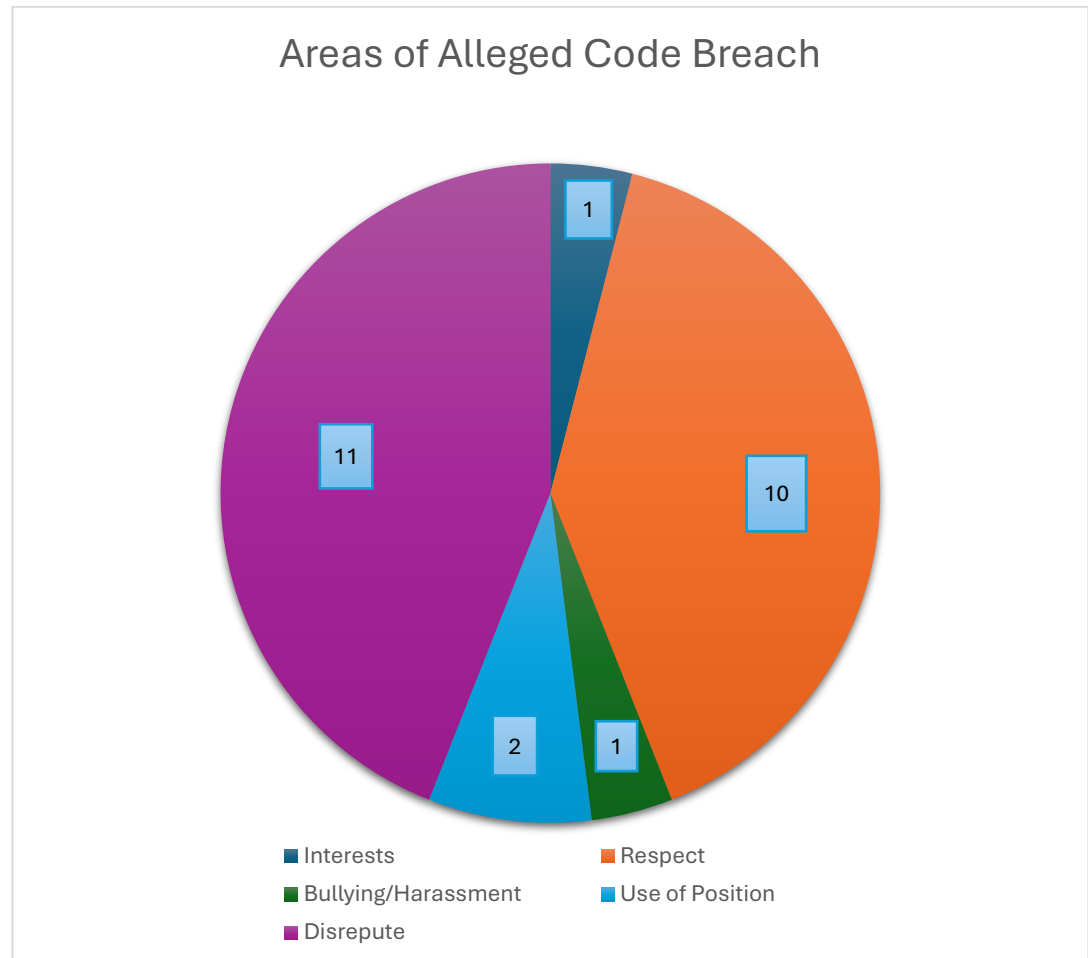
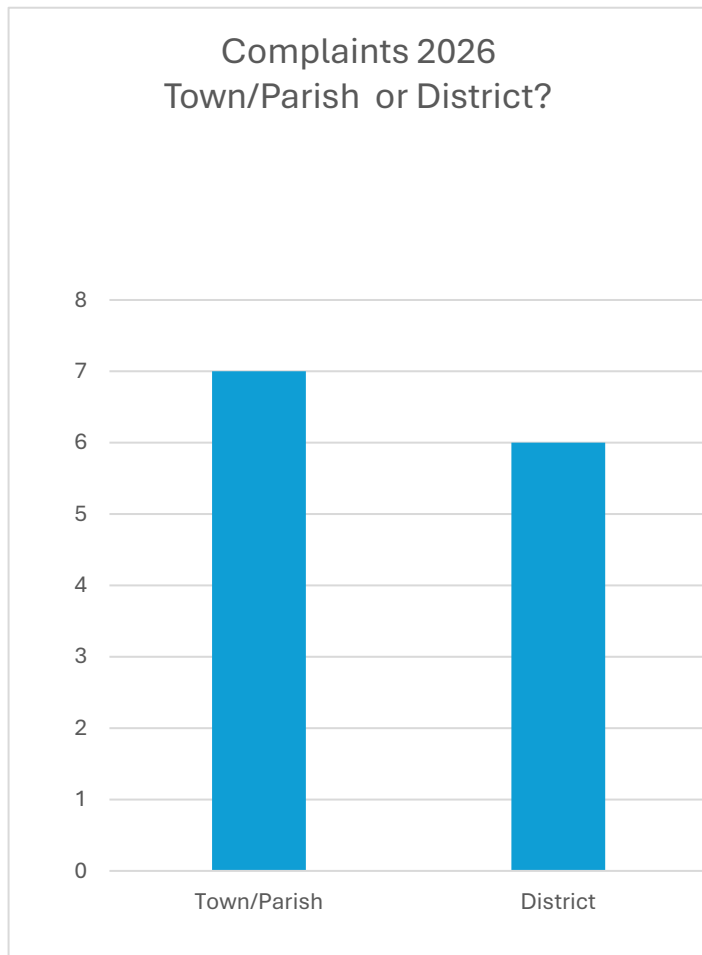
Case Ref	Parish/ Town or District?	Complainant Councillor or member of the public?	Summary of Complaint	Area of code alleged to be breached	Date of first contact	Date complaint received	Date of Stage 1 Decision	Rejected at Stage 1?	Stage 1 timescale met?	Date of Stage 2 Decision	Stage 2 Timescale met?	Decision	Reason for delay	Lessons learnt/Next Steps
2026/9	Councillor	Member of the public	Alleged failure to treat with respect and disrepute	Respect and Disrepute	14/04/2026	14/04/2026	22/04/2026	N	N	03/06/2026	N	No further action	Volume of documentation received;Engagement with Independent Person	
2026/10	Councillor	Member of the public	Alleged failure to treat with respect and disrepute	Respect and Disrepute	14/04/2026	14/04/2026	22/04/2026	N	N	03/06/2026	N	No further action	Volume of documentation received; Engagement with Independent Person; Delay in receiving Cllr response.	
2026/11	Town/ Parish	Member of the public	Alleged failure to treat with respect; misuse of position; bullying and disrepute in relation to social media posts	Respect; Bullying; Misuse of Position and disrepute	09/05/2026	23/05/2026	02/06/2026	Y	N				Additional information requested from complainant not provided until 01/06/2026	Complaint not related to role as a Councillor
2026/12	Councillor	Member of the public	Alleged misuse of position and disrepute	Misuse of Position and disrepute	13/05/2026	13/05/2026	28/05/2026	Y	N				Work volume	Complaint not related to role as a Councillor
2026/13	Councillor	Member of the public	Harassment	Harassment	29/05/2026	29/05/2026	29/05/2026	Y	Y					Complaint not related to role as a Councillor

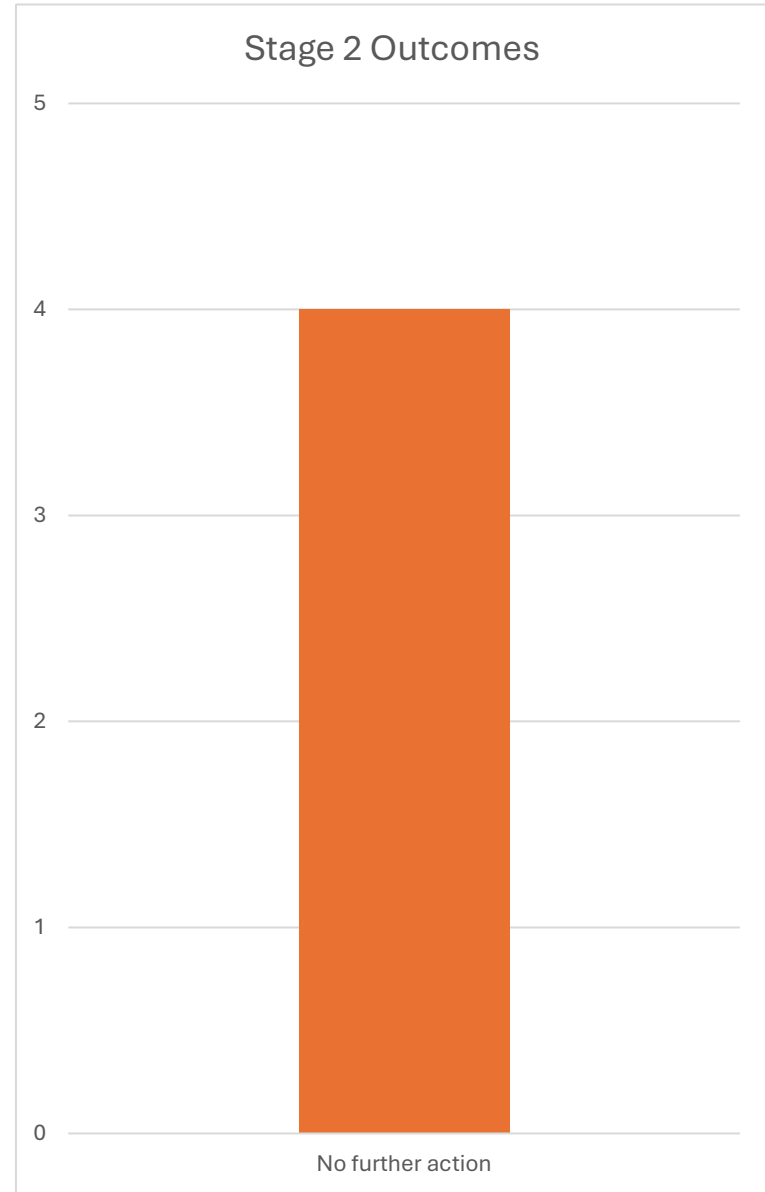
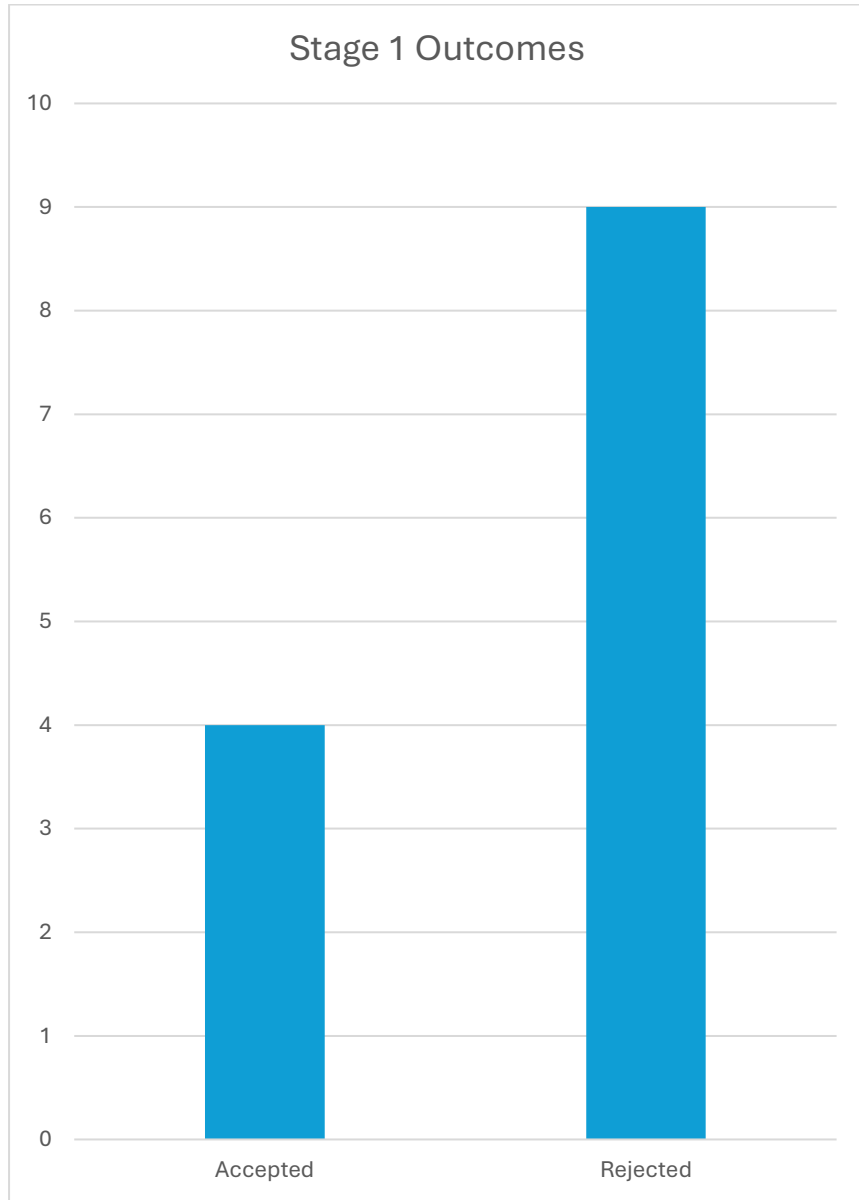
Code of Conduct Enquiries between April 2026 and July 2026

Enquiry Number	Date of Enquiry	Nature of Enquiry	Why enquiry has not progressed to CoC complaint
1	June 2026	Cllr seeking advice on making Code of Conduct complaint due to another members behaviour towards employee and others	Complaint anticipated
2	June 2026	Member of public considering making complaint regarding a member for failure to treat with respect	Complainant advised of difference between behaviour in a members private life and behaviour in an official capacity, the former not being covered by the Code
3			

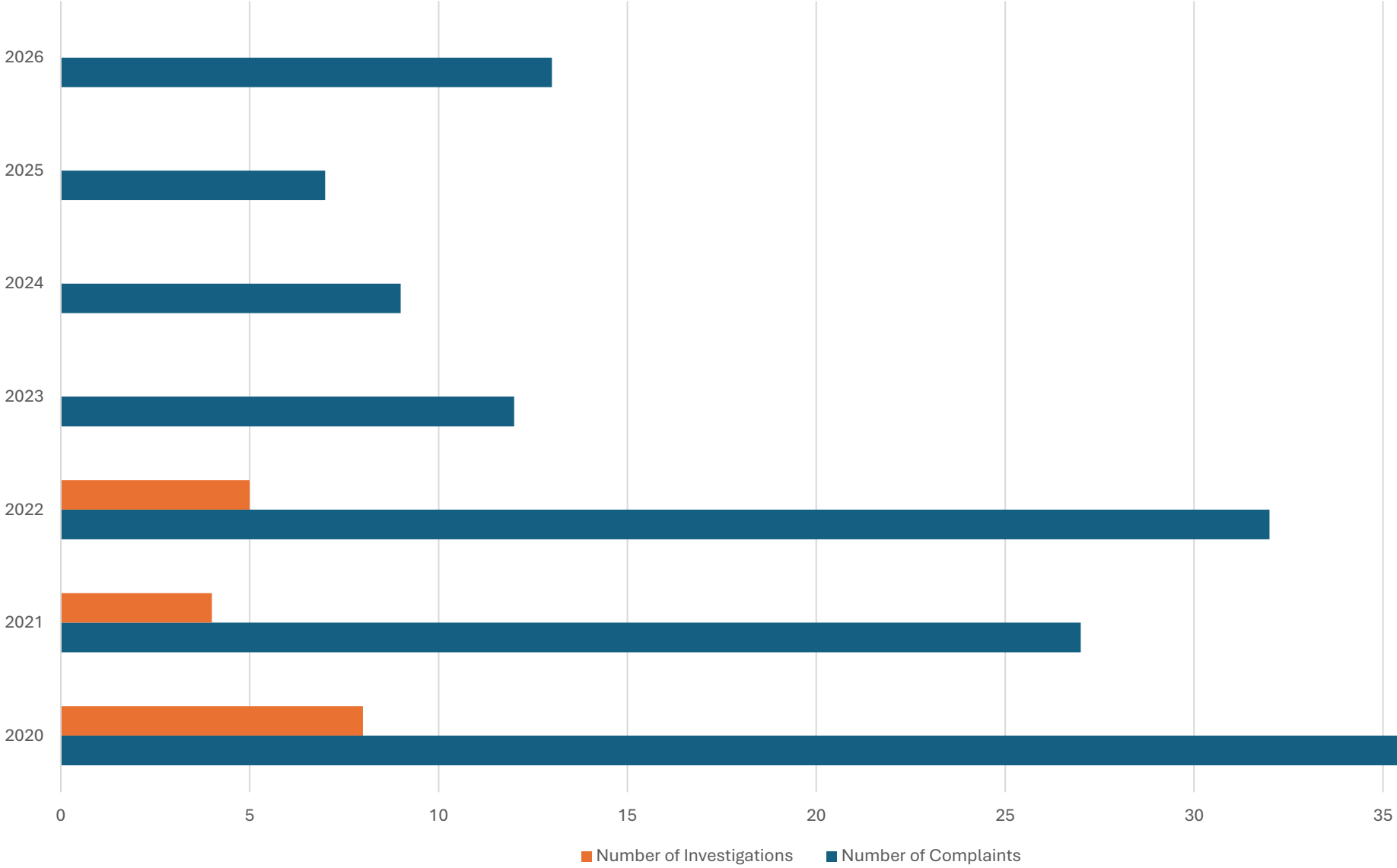
ANNEX 2

Data Charts – Summary of 2026 (to date)





Number of Complaints received per year compared





Report to: Standards Committee

Date of Meeting 2 July 2026

Heading/Title: Standards Committee Work Programme

Cabinet Member(s): Cllr John Loudoun

Director/Assistant Director: Melanie Wellman, Director of Governance

Author and Directorate: Melanie Wellman, Governance Directorate

Contact Details melanie.wellman@eastdevon.gov.uk

Key decision No

If a Key Decision has it appeared on Forward Plan

Document classification: Part A Public Document

Exemption applied: None

1. Background

- 1.1 The purpose of this report is to agree the Work Programme for 2026/27.
- 1.2 The following table sets out the proposed Work Programme for the Standards Committee for 2024/25. The Committee are invited to consider the draft and make any changes that they see fit.

Description	Timetable	Responsible Officer	Comments
Annual Report from the Chair of the Committee regarding the work of the Committee	April 2027	Chair/Monitoring Officer	
Promote ethical standards by providing support and training in relation to the Code of Conduct to District Councillors , Parish Clerks and Councillors (as required);	Training provided to District Councillors in May/June 2023 and Dec 2025. Training provided to Town and Parish Councils in	Monitoring Officer	

	September and November 2023 (including District Councillors) and further session to take place in July 2026.		
Receive conduct of hearings training	To be agreed if required	Monitoring Officer	
Continue to investigate ways of resolving issues before they escalate to a formal complaint	Report as required – presentation from early 2025 presented to new members of the Committee as part of induction	Monitoring Officer	
Promote ethical standards by engaging via the Chair of the Committee on a regular basis with the political leaders and Chief Executive of the Council	Twice a year	Chair	
Receive updates regarding Code of Conduct complaints	Every meeting	Monitoring Officer/Deputy Monitoring Officer	
Hear Standards complaints where an investigation has concluded there has been a breach of the Code and the Monitoring Officer refers the matter for hearing	As required	Monitoring Officer Sub-Committee of Standards Committee	
Consider dispensation applications	When applications received	Monitoring Officer	
Conduct a review of the Code of Conduct	October 2026	Monitoring Officer	
Review procedures for dealing with Officer Declaration	October 2026	Monitoring Officer	

of Personal Interests			
Receive an update on Standards issues	Every meeting	Monitoring Officer	
To receive regular updates on the gifts and hospitality accepted or refused by members and officers	October 2026	Monitoring Officer	
To review Protocols relating to standards and behaviour	To be agreed	Monitoring Officer	
Updates on emerging best practice	As required	Monitoring Officer	
Updates on standards cases from elsewhere	Following every meeting	Monitoring Officer/Deputy Monitoring Officer	

2. Recommendations/Decision

- 2.1 To approve the Work Programme for 2026/2027 with or without amendments.

3. Reasons for Recommendations/Decision

- 3.1 To ensure that the Committee has a robust work programme in place and can monitor activity against that Work Programme at each meeting.

4. Options

- 4.1 To approve the Work Programme with or without amendments or not to approve the Work Programme.

5. Relevance to Council Plan/priorities

Set out how report links to the Council Plan/priorities:

- A supported and engaged community that has the right homes in the right places, with appropriate infrastructure
- A sustainable environment that is moving towards carbon neutrality and which promotes ecological recovery.
- A vibrant and resilient economy that supports local business, provides local jobs and leads to a reduction in poverty and inequality.

- A well-managed, financially secure and continuously improving council that delivers quality services

Ensures the Council has good procedures in place for promoting ethical governance.

6. Financial Comments/Implications

6.1 There are no financial implications to be added to this report.

7. Legal Comments/Implications

7.1 There are no substantive legal implications to be added to this report.

8. Risk Implications

Please complete the risk table – further guidance available on the [Intranet](#)

8.1 It is important that the Committee has a robust Work Programme in place, to ensure that ethical standards issue are being managed effectively.

Activity/ plant/ materials etc	List significant hazards	People at risk	Assessment of Risk			Existing controls e.g. Safety procedures	Residual Risk			What further action Is required to control/mitigate the risk?
			*Imp act 1-4	*Like li hood 1-4	Risk Score		Impa ct 1- 4	Lik eli hood 1-4	Ri s k S c o r e	
Ensure that the Committ ee is promotin g and maintain ing ethical standard s	Members not being appropri ately trained, policies not being updated, committe e not being updated on Code of Conduct complai nt s	Those using the services of District and Town/Paris h Councils in East Devon. The reputation of individual Councils.	3	2	6	Work Programm e and regular reporting on progress with that Work Programm e	1	2	2	Ensure the Committee regularly review the ris table.

*Impact – Major = 4 Serious = 3 Significant = 2 Minor = 1
 *Likelihood – Very Likely = 4 Likely = 3 Unlikely = 2 Remote = 1

9. Equality Implications (Public Sector Equality Duty)

Scope (<i>Provide an overview, including objectives and desired outcomes</i>)	To ensure no equality implications arising from the proposals in the report.
Evidence gathered and engagement (<i>List stakeholders consulted and relevant processes, policies, and data sources</i>)	The Work Programme.
Relevance assessment findings (<i>If relevant to equality, undertake a full EIA or If no relevance to equality, explain why with supporting information</i>)	<p>A full EIA is required: Yes <input type="checkbox"/> No <input checked="" type="checkbox"/></p> <p>If yes, this assessment has demonstrated relevance to equality with regard to: Please check relevant boxes</p> <p><input type="checkbox"/> Age <input type="checkbox"/> Pregnancy and maternity <input type="checkbox"/> Disability <input type="checkbox"/> Sexual orientation <input type="checkbox"/> Race <input type="checkbox"/> Gender reassignment <input type="checkbox"/> Sex <input type="checkbox"/> Marriage or Civil Partnership <input type="checkbox"/> Religion or Belief <input type="checkbox"/> Armed Forces <input type="checkbox"/> Other, e.g. carers, care leavers, low income, rurality/isolation, etc.</p> <p>If no, explain why:</p> <p>There are no equality implications arising from the work programme.</p>
Relevance ranking	<input type="checkbox"/> High – Very relevant to protected characteristics <input type="checkbox"/> Medium – Somewhat relevant to protected characteristics <input checked="" type="checkbox"/> Low – Not relevant to protected characteristics
Key findings and impacts	None. Work Programme only
Conclusion drawn (<i>i.e No major changes needed; EIA found no negative impact or adjust policy/process to remove identified barriers</i>)	No negative impact
Actions (<i>Proposed actions to mitigate negative impacts on identified groups</i>)	N/A
Signed off by	Melanie Wellman, Director of Governance

10. HR and Workforce Implications

10.1 There are none.

11. Community Safety Implications (Crime and Disorder)

11.1 There are none.

12. Climate Change Implications

12.1 There are none.

13. Health & Safety and Health & Wellbeing Implications

13.1 There are none.

14. Procurement and Social Value implications

14.1 There are none.

15. Land and Buildings (non-housing)/Asset Management Implications

15.1 There are none.

16. Overview and Scrutiny Committees Comments/Recommendations

16.1 Not applicable.

17. Digital and Data

17.1 There are none.

18. Consultation and Engagement

18.1 There are none.

19. Communications

19.1 There are none.

20. Next Steps

20.1 For the Committee to regularly review implementation of the Work Programme.

21. Appendices

21.1 There are none.

22. Background Papers

22.1 None.